

Together for Short Lives

Registered company number: 7783702

Registered charity numbers:

1144022 (England & Wales)

SC044139 (Scotland)

Trustees' Report and Financial Statements

For the year ended 31 March 2017

TOGETHER FOR SHORT LIVES

(A Company Limited by Guarantee)

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REFERENCE AND ADMINISTRATIVE DETAILS OF THE COMPANY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 31 MARCH 2017

Trustees

Terry Moran CB, Chair
Heather Wood, Vice Chair
Rosalind Britton, Treasurer
Edward Belgeonne
David Butcher
Dr Hilary Cass OBE
James Ellam (resigned 16 May 2017)
Anna Gill OBE
Dr Richard Hain
Tina McCrossan (resigned 6 September 2016)
Maria McGill
Doug Morris
Nuala O'Kane
Chris Roys
Richard Strawson
David Widdas MBE

Company registered number

7783702

Charity registered numbers

1144022 (England & Wales)
SCO44139 (Scotland)

Registered office

Second Floor, New Bond House, Bond Street, Bristol, BS2 9AG

Chief executive officer

Barbara Gelb OBE

Executive team

Barbara Gelb OBE
Richard Carling
Adrian Sieff
Stephen Ballantyne
Shaun Walsh

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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE COMPANY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 MARCH 2017**

Administrative details (continued)

Independent auditors

haysmacintyre, 26 Red Lion Square, London, WC1R 4AG

Bankers

Natwest Plc, 32 Corn Street, Bristol, BS99 7UG

Investment managers

Sarasin & Partners LLP, Juxon House, 100 St Paul's Churchyard, London, EC4M 8BU

Solicitors

Veale Wasbrough Vizards, Narrow Quay House, Narrow Quay, Bristol BS1 4QA

TOGETHER FOR SHORT LIVES

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TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

The trustees (who are also directors of the charity for the purposes of the Companies Act) present their annual report together with the audited financial statements of Together for Short Lives (the charity) for the year ended 31 March 2017. The trustees confirm that the Annual Report and financial statements of the charity comply with the current statutory requirements, the requirements of the charity's governing document and the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)".

1. Objectives and activities

Charity's Objectives and Activities

In setting objectives and planning for activities, the trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit.

The objectives of the charity are promoting for the public benefit the support of children and young people with life-limiting conditions such that:

- children and young people and their families have as fulfilling lives as possible; and
- children and young people receive the best care at the end of life.

Our vision

For children and young people with life-limiting conditions to have as fulfilling lives as possible, and the best care at the end of life.

Underpinning this vision is a commitment to the rights of all children and young people to a fulfilling life, regardless of their health, ethnicity, social or economic circumstances.

Our mission

Our mission is to secure the best quality of life and best end of life care for children who will have short lives.

Our values

Our values enable us to deliver our strategy:

- **We listen to families and our work is shaped by what they tell us**

Families are at the heart of everything we do. We listen to children, young people and families and our work is shaped by their experiences and needs.

- **We are compassionate and responsive**

We are compassionate and caring about everything we do. We are open, honest and responsive to the needs of children, young people and families, and everyone we work with.

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TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

- **We will collaborate and bring people together**

We will bring the children's palliative care sector together so that we can achieve more for children, young people and families. We will work in partnership, collaborate, share expertise and bring a unifying spirit to children's palliative care.

- **We are innovative, creative and will act as a catalyst for change**

We are innovative, creative and unafraid to challenge the status quo. We will always go the extra mile and explore new ways of working to deliver the very best for children, young people and families.

- **We are passionate and determined**

We are passionate, determined, and ambitious about helping children, young people and families to live as full lives as possible. We will not stop until every family gets the care, support and services that they need.

Principal Activities

49,000 children and young people are living in the UK with health conditions that are life-limiting or life-threatening—and the number is rising. That is one in every 270 children—the equivalent of one in every school.

For parents, hearing the news that your child has a life-limiting condition and is likely to die young is devastating and it is an incredibly distressing and confusing time for them. These children have very complex and unpredictable conditions and often need round the clock care, seven days a week.

Families have to cope with the knowledge that their child will die before them, and daily life for the whole family can become challenging. Although there are many excellent services helping them, these families still have to fight to get the care and support they need.

Together for Short Lives is a UK-wide charity that, together with our members, speaks out for all children and young people who are expected to have short lives. Together with everyone who provides care and support to these children and families, we are here to help them have as fulfilling lives as possible and the very best care at the end of life.

Together for Short Lives is here for every one of these children and their families, helping families so that they know where to go for support and have the information to help them make the right choices about their child's care.

These children and their families rely on a network of many excellent and invaluable services which make up children's palliative care available across the UK – hospitals, children's hospices, community children's nurses, social care providers, educators, wish-makers, therapists, psychologists, sibling workers, bereavement counsellors – and many, many more.

Our strategy for 2015-18 aims to support all parts of this vibrant sector to change and develop to meet the needs of a growing and complex group of children and young people in a rapidly changing and uncertain world. This report covers the second year of delivering this strategy between April 2016 and March 2017.

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TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

Together for Short Lives identified five priority areas in which we wanted to bring influence to bear during our three-year strategy. We selected these because they are complex issues, which cannot be addressed by individual services or professionals alone. They require a UK-wide view and an approach which brings together a range of different agencies and individuals – including families, providers, professionals, governments, regulators and funders. Working in partnership with others, we aim to lead change in these five areas to improve the lives of children and families.

Information and support for families - Providing information and support for families to help them make informed choices about their care.

Quality of life, quality of death - Influencing the quality of children's palliative care, and supporting services to reach more children.

Commissioning and sustainability - Influencing national and local commissioning and raising funding to support providers.

Transition - Through the UK Transition Taskforce, improving young people's transition to appropriate adult services.

Community engagement and volunteering - Encouraging community involvement in children's palliative care and the strategic development of volunteering.

Other significant activities

Membership

Together for Short Lives, together with our members, speaks out for all children and young people who are expected to have short lives. We provide leadership and support to the children's palliative care sector across the UK. To enable us to lead change effectively, we have an active and wide-ranging membership of families and the organisations and professionals that support them. We work with almost 100 member organisations involved in caring for and supporting children and young people across the UK. We provide similar support to over 130 professionals, including doctors, nurses, play and social care professionals, therapists, teachers and carers. Our student membership has also grown significantly since last year and we now have 898 associate members (the majority of which are students).

By working together, we will drive change so families do not have to keep struggling to get the care they need. We want to make sure that children and families can make the most of their precious time together—however short that may be.

Children and families are at the heart of everything we do. To ensure that we hear the voice of children and families in all aspects of our work, we have a growing family community of almost 900 families. Our Family Reference Group and Parent Carer Advisory Group have both grown this year and now have 88 and 15 members respectively, as well as our group of 15 committed Young Avengers, who are young adults with palliative care needs themselves. These groups play a vital role in informing our work and ensuring the views and needs of children, young adults and families are reflected in our activities.

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TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

Delivering through partnership

The issues affecting children with life-limiting and life-threatening conditions are widespread and complex. We know that to lead any sort of meaningful change within the sector, we cannot work alone. We have therefore continued to develop key strategic partnerships with organisations and individuals involved in child health, disability and palliative care.

We place great value on this collaborative approach, particularly with partners representing palliative and end of life care and disabled children. These include Hospice UK, the Council for Disabled Children, the National Council for Palliative Care, the Association of Paediatric Palliative Medicine, the European Association for Palliative Care and the International Children's Palliative Care Network.

We also seek to work collaboratively with UK and country governments and departments to ensure that the voice of children, young people and their families is heard and the view of our members better represented.

Role of Volunteers

Together for Short Lives had two volunteers who helped with administrative duties for the charity in the areas of fundraising and finance on a regular basis in 2016-17. There was also a third volunteer who helped on an ad-hoc basis for the Practice and Service Development team. Together, they contributed approximately 0.3 WTE of resource with an indicative value of approximately £5k. Together for Short Lives is very grateful to our volunteers for giving up their time to support the charity and hopes to create further opportunities for volunteer involvement in the future.

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TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

2. Structure, governance and management

Constitution

Together for Short Lives is a registered charity and is incorporated as a company limited by guarantee. The constitution of the charity is set out in the Memorandum and Articles of Association.

Trustees

The charity is governed by its trustees. All trustees give of their time freely and no trustee remuneration was paid in the year. Details of trustee expenses and related party transactions are disclosed in note 8 and note 21 to the accounts.

Trustees may hold office for three years. At the end of their first term, if re-elected, they can stand for one further three-year term. The matrix below recognises the various backgrounds, regions and skillsets that should be represented on the board.

Background			
Organisational Membership	Professional Membership	Parent Membership	Independent
Region			
England	Scotland	Wales	N. Ireland
Skills			
Parent Carer	Paediatrician	Nursing	Commercial
Finance / Accounting	Legal	Media / Communications	Social Care
HR	Marketing	Academic	Commissioning
Policy			

As vacancies occur the matrix is utilised to identify the optimal background, region and skillset that should be looked for from prospective nominees in filling these vacancies.

Induction and training of trustees

On appointment, new trustees receive an induction pack containing key information about the charity and its governance. In addition, new trustees are encouraged to meet with existing trustees and are invited to visit the charity's offices to meet with the Executive Team and other staff.

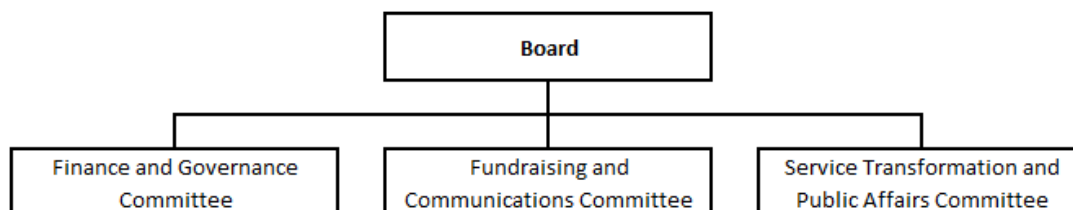
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TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

Organisational structure and how decisions are made

The trustees perform their governance role via the full board which meets at least four times per year. There are also three committees that sit below the board and also meet four times a year, focussing on specific areas of work in more detail.



All three of the committees are formally constituted as committees of the Board of Trustees and the Board approves the Terms of Reference. The recorded actions, advice, notes or minutes of the committee meetings are submitted to the Board of Trustees at its next meeting. The committees have certain delegated authority to make decisions in their areas of responsibility and these are subsequently reported to the Board for information. However, in other areas, they are only able to make recommendations to the Board.

There is a written scheme of delegation that sets out which decisions are made by the board, committees or staff and this is reviewed regularly.

Remuneration for key management personnel

The aim of the organisation is to ensure we have a process in place that enables appropriate remuneration packages to be set to attract, retain and motivate an appropriate calibre of employees.

Salary benchmarking is undertaken to compare roles with similar positions within the charity and not for profit sectors. This is done using widely recognised sources, such as Croner and Xpert HR, that specialise in salary benchmarking.

Decisions on setting pay levels are made as follows:

- For non-Executive team staff, by Directors in conjunction with the Executive Director of Finance & Resources
- For Executive Directors other than Chief Executive, by the Chief Executive
- For the Chief Executive, by the Board of Trustees.

Charity structure

The charity Together for Short Lives owns 100% of the called-up share capital of Together for Short Lives (Trading) Limited, a trading company registered in England and Wales. The Trading Company exists to make a profit from trading, which is donated to the charity to further its work.

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TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

2.1. Achievements and performance

Together for Short Lives has now completed the second year of its three-year strategy – 'Quality of Life, Quality of Death' and below are some of our key highlights and achievements from the year.

During 2016-17 we positively influenced policy and practice for the better. In England, we were pleased that our direct engagement with Ministers led to the important recognition of children in the Government's End of Life Care Commitment. We also increased our Parliamentary engagement work by establishing the first ever All Party Parliamentary Group for children who need palliative care.

This year also saw the publication of the much-needed National Institute for Health and Clinical Excellence (NICE) guidelines on children's palliative care. We worked closely with NICE, families and our members to inform this work, and the resulting guidelines are a significant step forward in improving the planning and commissioning of children's palliative care.

Families often feel that their voice is not listened to, so we have sought to help ensure families' voices are heard through our awareness raising campaigns such as Children's Hospice Week. We also know that families often feel isolated without adequate support or understanding of the problems that they face. This year, our pilot volunteering project, paired families with volunteers in their community. The volunteers gave families a helping hand at home with day to day challenges and chores like cleaning, shopping and gardening - the kind of activities for which there are not enough hours in the day to do if, as a parent, you are caring 24/7 for your child. This year we also piloted our family Facebook group, 'Families Together', which has proved to be very successful and we look forward to growing this in the coming year, to increase our reach to families who have children with life-limiting conditions.

We've also made important strides forward in our work to transform young people's transition to adult services. With generous investment from funders we have launched our new Transition Awards Programme – designed to fund innovative projects that have the ability to improve young people's lives.

Together for Short Lives, acting in the public benefit, ensures that all children and young people that need to, can benefit from good quality palliative care, regardless of their health, ethnicity, social or economic circumstances.

Information and support for families – Achievements and Performance

Caring for a child with a life-limiting condition turns family life upside down. Parents do not always know what support is available to them and so may not get the help and advice they so desperately need. Together for Short Lives, provides a trusted and reliable place for information, helping families to find the support they need and signposting them to find the help that is provided locally by our members and other services. We do this by providing information through our helpline, advocacy and digital information channels.

- Our Helpline and Email Information service has continued to help families by providing information, support and signposting. We had 175 calls and emails from families and 206 from professionals during the year. We have also been working hard to promote and raise awareness of the service. Feedback on the service has been extremely positive with 100% of respondents reporting that the information they had been given was high quality.
- We have continued to support families through our Advocacy Service that we provide in partnership with LawWorks. Last year, we supported 66 families with specialist legal advice, helping families to resolve complex issues by matching them with volunteer legal professionals. We are looking for new partner organisations to roll out the service to in the next year.
- During the year our family community grew from 691 to 887 – supporting families and connecting them with one another so that they do not feel so isolated or alone. We have continued to produce our newsletter – Together for Families, which all our family members receive a copy of each quarter, providing a place to share family stories, as well as updates on children's palliative care policy and services.

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TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

- This year we also piloted our Family Facebook group, 'Families Together' which has proved to be incredibly valuable. We finished the year with 94 members in the group and some very moving feedback from members telling us how much this group has helped them.
- We have continued to encourage young people and families from within the community to get involved in our work and have an active Parent Carer Advisory Group, Family Reference Group and a Young Avengers Group. We have worked with these young people and families to co-produce a range of resources, to speak at various events and share their stories in the media and on social media.
- Our website attracted almost 100,000 unique visitors over the course of the year, there were almost 7,000 visits to our Services Directory and more than 1,700 copies of our family resources were downloaded.
- During the year, we refreshed our publication for families, the 'Family Companion'. This resource guides families step by step through the complex and often confusing processes that take place following diagnosis. It is designed to help parents think important things through, as well as provide information about what can be expected, explaining what should happen, why it should happen as well as making it clear what support should be made available, and where that support can be found.
- We have worked creatively, using digital channels to share family stories and reach out to professionals, the public and families in need of help. Our social media audience has grown significantly over the year; we now have over 40,000 followers on Facebook and Twitter – an increase of 14% from the previous year.
- We launched a new animation "Through my eyes", illustrating the reality for parents caring 24/7 for a child with a life-limiting condition. The film was very well received and had an incredible 28,000 views on YouTube. We also launched three short family films that showcase our helpline, advocacy project and family community.

Quality of life, quality of death – Achievements and Performance

- We hosted a "Whole Systems" event in Newcastle in April, bringing together professionals from all those involved in the care "system" - health, social care, housing and education services. The agencies committed to work together to establish a local steering group to 'Transform Transition' (contributing to both Quality of Life, Quality of Death and Transition strategic aims).
- We submitted a comprehensive response to the NICE consultation on the 'End of life care for infants, children and young people: planning and management' guidance following conversations with professionals and families by email and through a teleconference. Several key changes were made to the final published guidance following our comments, such as stressing the importance of parallel planning, involving neonatal medical teams in care planning for a child if there is an antenatal diagnosis of a life-limiting condition, and recognising the importance of managed clinical networks in delivering high-quality coordinated children's palliative care.
- In April, we launched our new Special Educational Needs and Disability (SEND) guide for families. This interactive resource helps families to understand their rights and make the most of the new SEND system. It helps by describing the important parts of the system, including what financial assistance families are eligible for, what their rights are and how they can make a complaint or appeal against decisions relating to their child's assessments.
- We have continued to recruit Experts by Experience, who work with the Care Quality Commission (CQC) to undertake inspections of hospices, hospitals and other places of care. We have now recruited 17 young people and family members to become Experts by Experience, 14 of whom have completed the induction training. Some of our experts have now started to undertake inspections and we hope to see this activity grow over the next few months.

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TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

- We continue to build and utilise networks across the sector and beyond to support our work. We have been actively involved in various key strategic networks and working groups including, the NHS Employers Autumn Workforce Summit and regular Royal College of Nursing events to revise their competences for Children and Young People's Palliative Care Nursing. We are also part of the Children with Complex Needs Implementation Board in England and the End of Life Partnership Working Group that has been established in England; the Scottish Children and Young People's Palliative Care Executive and the All Wales Palliative and End of Life Care Implementation Group.
- We want to make sure that every child and family gets the support and care they need. That is why we have delivered awareness raising campaigns to reach out to more families and to change attitudes to children's palliative care and childhood death. We have used every opportunity to engage with families, professionals and the public, through topical news stories and specialist awareness raising campaigns like Dying Matters week, Rare Diseases day, Undiagnosed Children's day, Hospice Care week, Baby Loss Awareness week and Childhood Cancer Awareness month.
- Throughout the year we held three Leadership Challenge Events, bringing together leaders from across the sector to discuss shared issues and start to agree some solutions. Some of the issues discussed included funding and commissioning in the sector and the Department of Health hospice grant. These quarterly events were very well received and we will be continuing this style of event when we begin the consultation on our new strategy next year.
- We worked with the Sunday Express newspaper on a feature about an NHS Trust providing a new service to enable those at end of life to have real choice in their place of death – at home or in a hospice. Together for Short Lives provided a comment piece and we shared a family story of a mother who wanted her daughter to die in a children's hospice instead of an intensive care unit. The feature made the front page, page two and the opinion leader.
- This year our Children's Hospice Week campaign 'Time to put families first' made a significant impact. We delivered this campaign working together with 40 children's palliative care and hospice services. In total, the campaign achieved 603 items of media coverage with a circulation of over 27 million. Our Twitter handle #ChildrensHospiceWeek reached almost 40 million people, double our reach from the year before and we had over 6,600 tweets.
- We have successfully formed a partnership with Hospice UK, the National Council for Palliative Care and Marie Curie in a bid to the new Health and Well-being Alliance programme through the Department of Health. We hope this partnership will enable us to build more joined-up working with key players in the sector and also to build further awareness of our role within the Department of Health.

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TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

Commissioning and sustainability – Achievements and Performance

- We were very pleased to help secure the early confirmation of the Hospice Grant for our children's hospice members for 2017/18 and 2018/19. The Department of Health will continue to give the annual £11m grant that is so crucial for our members, enabling them to provide the care and support that they give to children, young people and their families.
- We worked in partnership with NHS England to run a consultation on the formula for the Children's Hospice Grant. We surveyed all our children's hospice members to ask questions on the current formula and proposed new methods of allocating the grant. It was agreed that the current grant allocation formula is maintained until a further, more comprehensive review is undertaken in 2019/20 utilising data from the first two years of the palliative care currency, which was launched in March 2017.
- In support of the palliative care currency work we held a small statutory sector roundtable to discuss the funding landscape and help start to scope out what would be a more sustainable approach.
- We wrote to each of the new 44 footprint areas for the new Sustainability and Transformation Partnerships (STPs) in England to ask how they are supporting children with life-limiting and life-threatening conditions. We then followed up on this and met with two STPs to discuss their plans for children's palliative care. As a result of these meetings we were invited to the NHS England North West End of Life Care Roadshow, where we presented our research on commissioning in the north west.
- Our briefing programme of key Ministers, MPs and officials continued. We held positive meetings with various ministers, MPs and peers throughout the year and briefed parliamentarians ahead of important debates. Our research and key questions were quoted by parliamentarians in several debates including the House of Lords end of life care debate and the House of Commons debate on support for children with life-limiting and life-threatening conditions.
- We developed a media partnership with the Mirror and Sunday Mirror newspapers throughout December, publishing nine features and family stories around our key policy campaigns.
- We wrote to all Clinical Commissioning Groups (CCGs) and Local Authorities with Freedom of Information (FOI) requests, asking about their understanding of the needs of children and young people with life-limiting and life-threatening conditions and the services that they commission to support this group in their areas. The results of this survey showed a 'post code lottery' in support for children and young people with life-limiting conditions. These findings were cited in Parliament as well as being featured as an exclusive in the Sunday Mirror newspaper. We used these findings to engage with wider stakeholders on the report and to continue to press for change.
- We held our 'For the 49,000' reception in the House of Commons in February, during which we launched the new All Party Parliamentary Group (APPG) for Children Who Need Palliative Care. The reception was a huge success – over 50 parliamentarians attended alongside 100 other guests. We held elections to the APPG, which now consists of 14 MPs and peers who are committed to taking action in parliament to improve support for children with life-limiting and life-threatening conditions.

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TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

- We carried out a national nursing vacancy survey for the third year running to develop a clear picture of the nursing landscape for voluntary sector children's palliative care organisations. We were disappointed to discover that the nurse vacancy rate in hospices had increased from last year and the majority of services said that this was having an impact. For the first time, we also surveyed university child nursing undergraduate degree courses to find how they are teaching children's palliative care. We found that over a quarter stated that they had not devised children's palliative care competencies for their students.
- To continue our work around Workforce, we also launched the #YouCanBeThatNurse campaign last Autumn, to highlight what a rewarding role children's palliative nursing is and to encourage school leavers, student nurses and existing registered nurses to consider a career in the sector. This was a particularly successful campaign in terms of reach across key target media and professions and we had very positive feedback from this. The film reached almost 100,000 people on Facebook, was shared 500 times and on Twitter reached a massive one million people.

Transition – Achievements and Performance

A growing number of young people with life-limiting and life-threatening conditions are now living in to adulthood due to advances in medical treatments. The result is that services are not developed to support this group of young people who have a range of complex health needs. Four years ago, Together for Short Lives set up a UK-wide Transition Taskforce with funding from the Department of Health (England). The aim of the Transition Taskforce was to raise awareness and influence the policy and commissioning agenda in relation to transition; to stimulate new service development and partnerships between adult and children's service providers at national, regional and local levels; and to develop a UK-wide hub of information, training, research and good practice in relation to transition.

This initial three-year funded phase of the Transition Taskforce came to an end in March 2016 and our externally commissioned evaluation report from Coventry University was delivered early this year. The concluding paragraph of this reads:

"This report has captured the early signs of a cultural shift and that the Transition Taskforce has made an important start. The Transition Taskforce has laid solid foundations with the construction of the Regional Action Groups and the education and information sharing initiatives that have been put into effect. Although progress has been slow this progress needs to be retained and built upon. With more succinct objectives, measureable change can be effected and achievements more easily shared. Further funding and work is required to take this to the next level and thus make real change for young people with life limiting conditions moving between children's to adult and across health, housing, education, employment and social services."

There has been a lot of learning along the way and in developing our new strategy for 2016-18, we considered how best to adapt our approach in the future to maximise the impact of the Taskforce within a shorter time frame, in effect going further, faster. The new Transition Taskforce strategy for 2016-18 endeavours to hone the activity to achieve more sustained impact that will lead to real change for young people with life-limiting and life-threatening conditions.

Some of our Transition work during this year has included:

- At a regional level, we have been working closely with the Regional Action Groups (RAGs), to help bring together children's and adult providers from across health, social care, education, employment and housing – what we call the 'Pentagon of Support'. We are working to support these RAGs to become self-sustaining and so that they can continue independently to champion the needs of young people with life-limiting conditions and to develop services that can support them to lead full lives within their localities.

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TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

- At a national level we have worked with a number of partners to ensure that they are aware of the needs of young people with life-limiting conditions and how their organisations can stimulate and develop services to support them. One such national partner is Hospice UK and we have worked together to increase the number of adult hospices that are engaged with us and who are working in partnership with their local children's hospices. Our close working with Hospice UK also enables to work together to share the learning from the programme across their membership as well as our own.
- We have worked with individual young people through our Young Avengers Group, who are now a very active and committed group who have helped to inform our work and to represent the Taskforce at key national events.
- In June, we launched our new online resource for young people called 'Moving to Adult Services: What to Expect'. This guide, developed in partnership with our Young Avengers, is for any young person with a life-threatening condition who is thinking about their future as an adult and wanting to consider their options and plan ahead in terms of education, employment and living arrangements, as well as what is important to them in other areas of their life. It aims to help young people make sure that the care and support they need is available so that they can get on with living.
- We also launched our new website in partnership with Rainbows, Browne Jacobson and others – 'My Adult Still My Child'. This website provides legal information to support carers of young people aged 16 plus, who may not be able to make decisions for themselves and who need support from health or social care.
- We delivered two masterclasses in May and June 2016 in partnership with the Open University. These events in Birmingham and Edinburgh shared research and guidance that we published in 2015 on how to support the growing population of young people with life-limiting conditions who are reaching adulthood and, like any young person, wanting to have meaningful relationships and explore and experience their sexuality.
- We held our third national Transition Summit event in November this year, to bring together all those involved in our Regional Action Groups as well as key national partners. This event was attended by 94 professionals from across the sector and was used to share the learning from the evaluation of the Transition Taskforce, hear from some of our young avengers, learn more about the legal framework of caring for a young person without mental capacity and consult on the new Transition Awards Programme that we were planning.

A big focus for our work in Transition going forward will be the Transition Awards Programme that we launched in February this year. We are very excited to have secured funding of £750k to distribute as grants to fund innovative new projects in Transition. This will provide an opportunity for services across health, social care, education, employment and housing to work together to overcome the barriers facing seriously ill young people, helping them to live life to the full. We hope to see a wide range of applications and partnerships across these five sectors and are seeking projects which have the potential to be up-scaled regionally and adapted and adopted nationally to deliver long-term improvements in transition.

We want the Awards Programme to act as a catalyst for change, encouraging and supporting services to work together to improve the experience of transition between children's and adult services for seriously ill young people with very complex conditions.

TOGETHER FOR SHORT LIVES

(A Company Limited by Guarantee)

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

Community Engagement and Volunteering – Achievements and Performance

This year the key focus of our Community Engagement and Volunteering work has been the Family Support Volunteering project that we have been piloting across three different sites.

The project is jointly funded by the True Colours Trust and Royal Foundation and has taken place across three pilot sites in Bristol, London and Warwickshire. The project involves Together for Short Lives working with these three pilot projects to recruit volunteers to match with families, in order to provide home-based support. The vision of the project is for families caring for a child with a life-limiting or life-threatening condition to experience increased wellbeing and quality of life, through access to the practical and emotional support provided by community volunteers.

The project comes to a conclusion for the Bristol and London pilot sites in early 2017-18 and the Warwick pilot continues until later in the year. At the end of 2016-17 the project had already achieved:

- 116 volunteers engaged with the project across the three pilot sites.
- 62 families had been matched with a suitable volunteer to support them
- An incredible 692 hours of support had been delivered through the project. This is the equivalent to over 28 full days of time given. Volunteers have been supporting families in many different ways: some have been assisting with practical support such as helping with the housework, ironing or gardening. Other volunteers have been helping in different ways such as spending time with the sibling of an ill child or helping the family to attend medical appointments etc.

The project has shown that a little additional support from a volunteer with these small practical tasks at home, in addition to providing companionship, can increase a family's sense of wellbeing and enable them to concentrate on what is important to them. There have also been benefits for those volunteering as they have grown in confidence and developed their skills as well as developing a better understanding of what it means to have a child with a life-limiting or life-threatening condition. An evaluation of the project will be undertaken in early 2017-18 when the Bristol and London pilots come to an end and then the final evaluation report will be delivered in March 2018. The project will be externally evaluated and materials prepared to help make the model available for other organisations in the future.

Investment performance

The funds available for long term investment are placed with Sarasin & Partners, in their Alpha fund for charities.

The fund is measured against a bespoke benchmark and performance against this benchmark is monitored by the Finance & Governance Committee twice per year. Trustees consider the fund's performance over the last year to have been acceptable, with an increase in value of 10.9% for the calendar year 2016 and 4.0% for the first quarter of 2017.

Charity's measure of performance

The charity measures its performance by monitoring various key performance indicators which are reported to the board and sub-committees on a quarterly basis. These reports are also reviewed by cross-departmental groups that focus on each of the five strategic aims. Numerical targets are used where appropriate and performance monitored against these. We are continuing to develop targets that are ambitious yet realistic for our performance to be measured against.

TOGETHER FOR SHORT LIVES

(A Company Limited by Guarantee)

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

2.2 Plans for the future

As Together for Short Lives enters 2017-18 and the final year of our three-year strategy, we intend to build on the success that we have had in the past two years, to do the very best we can to help children and young people with life-limiting conditions and their families.

Our work will continue to be focussed around our five strategic aims and details of our planned activities to achieve these are set out below. We will also be consulting on and developing our strategy for the next strategic period during this financial year, to be launched in April 2018.

Information and support for families

- After a successful pilot, we will be extending the family Facebook group, 'Families Together'. We will be taking a more marketing-led approach to increase our reach to families with children with life-limiting conditions. We will be reviewing our family work, re-considering what success looks like and scoping potentially different ways of achieving this.
- We will be continuing our Advocacy service in partnership with LawWorks, increasing the number of hospices involved and hopefully finding a hospital to run an advocacy support service for parents/carers.
- We will continue to support children and families/carers through our information service, sharing stories and campaigns.
- We will continue to engage with young people and parents/carers through our Young Avengers and Family and Parent/Carers reference groups, ensuring that their voices inform our work.

Quality of life, quality of death

- Following the publication of the NICE guidelines last year, we will be working with and through the Children's Palliative Care Networks and CCGs to collect and collate a national baseline against the NICE guidance and to support work to tackle the biggest problem areas. We will also be working to support the establishment of Managed Clinical Networks.
- Our 'Guide to Children's Palliative Care' will be published on a joint platform with NICE. We will also be exploring the potential for a whole-system partnership, using the leverage of the NICE guidelines.
- We recognise that data drives quality and we will therefore be laying the foundations for an 'Atlas of Variation', through creating service definitions and mapping data collections and gaps.
- We will be publishing our perinatal pathway and launching this at our Conference in May 2017. The development of this resource has opened doors to the neo-natal world and we will be following its publication with some targeted support to implementation.

Commissioning and sustainability

- We will build and develop our FOI and Commissioning report to shine a light on funding challenges and opportunities. Alongside this, we will be renewing our Joint Commissioning Guidance, working in partnership and seeking endorsement from key partners such as NHS England, the Local Government Association and NHS Clinical Commissioners.
- We will continue to build our relationship with NHS Commissioners and the STPs to run joint webinars and produce partnered resources to make it easy for commissioners to adopt good practice.

TOGETHER FOR SHORT LIVES

(A Company Limited by Guarantee)

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

- Working with and through our new (APPG we will undertake an inquiry into how well the Government is meeting its End of Life Care Commitment for Children.

Transition

- Our key focus for Transition in the coming year will be our Transition Awards Programme that we launched in 2016-17. This has three core aims: to stimulate new services, to maximise the chances that these new services will be sustainable, and to mobilise learning from the awards, so that it can be adopted and adapted more rapidly across the country.
- We also continue to work closely with the RAGs to support them in becoming self-sustaining.

Community engagement and volunteering

- We are entering the final phase of the Family Support Volunteer Project. The Warwick pilot site has another year to run, whilst the Bristol and London pilots soon come to a close, but they have secured funding to continue their work supporting families through volunteering.
- To celebrate the close of the Family Support Volunteer Project we will be running a sharing and learning event, with the aim of enabling a network of local volunteer managers to share their problems and solutions independently.
- We will be writing up the work of the community engagement group and will continue to look for funding for a pilot community engagement.

Work complementing the priorities in our strategic plan

Throughout 2017-18, we intend to deliver six key campaigns, increasing the profile at different times in the year on issues important to us, our members and the children, young people and families we support. These campaigns are:

- Children's Hospice Week 2017- this year we will be raising awareness of children's palliative care and children with life-limiting and life-threatening conditions and will celebrate all the lifeline services that children and families rely on.
- Disability Living Allowance - we continue to work with the Department of Work and Pensions to lift the eligibility bar for children under three, to the upper mobility component of the Disability Living Allowance.
- Short Breaks/Respite/wellbeing – we will seek to improve funding and support for families to provide more resilience and wellbeing.
- Transition – we will deliver an awareness raising and influencing plan to support our Transition programme of work and to improve commissioning – utilising the NICE guidance to improve commissioning practice and accountability.
- Workforce – we will be focusing on joining with others to raise the profile of workforce challenges in the sector.

We have also begun the process of developing our new website. This will help us deliver the work outlined above, so that we can better share our work, better understand our stakeholders' needs and better support our fundraising. This is a major investment for the organisation which will benefit all areas of our work.

TOGETHER FOR SHORT LIVES

(A Company Limited by Guarantee)

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

Financial review

The Statement of Financial Activities shows Unrestricted Funds, Restricted Funds (excluding National Fundraising Scheme) and the National Fundraising Scheme (NFS). The National Fundraising Scheme is shown as a separate restricted fund as its activities are concerned with raising funds for distribution to children's hospice services, as detailed in note 18.

The net expenditure for all funds for the year was £459k (2016: net expenditure of £398k). Part of this was a planned deficit, as we have had reserves above the level required by our reserves policy and there was therefore a decision made to invest in our key areas of work, in order to reduce reserves to the target range.

At the same time, we planned to increase income so that this higher level of expenditure could be maintained. Unfortunately, our plans to diversify and grow our income are not producing the returns as quickly as planned and the deficit for 2016-17 was therefore higher than intended. Whilst our reserves remained above the target range at year-end, we will be taking action to manage our finances very carefully in the coming year to ensure we remain sustainable in the longer term.

The deficit for the year means that the total funds carried forward reduced to £1,898k (2016: £2,357k), and this was allocated amongst the various funds as follows: Unrestricted £1,680k, Restricted (excluding NFS) £226k and the National Fundraising Scheme with a negative balance of £8k (this is because the scheme received little income in March but incurred an average months' expenditure. It will return to a positive balance in the following months).

Our return on investment for fundraising was just under 3 to 1, meaning that for every £1 we spent on fundraising we raised £2.95. This is lower than our historical rate, as we have moved into new areas of fundraising. Traditionally we have relied heavily on trust and statutory income to fund our core work, which tend to have high rates of return. In order to diversify our income in recent years, we have moved into new areas, such as individual giving and fundraising events, which have higher costs and lower rates of return.

Results by individual fund are discussed below.

Funds for our core work

Funds relating to our core work, as opposed to the National Fundraising Scheme, are shown in the 2 columns in the Statement of Financial Activities labelled "Unrestricted Funds" and "Restricted Funds (excluding NFS)".

Income

We achieved gross income of £1.7m for our core work. This is a reduction from the £2.1m raised the previous year which reflects the challenges in achieving our ambitious growth targets. A key reason for the reduction in income was that three statutory grants came to an end in March 2016, which had given us income of £444k in the previous year. During the year we continued with our plans to diversify our income, with investments in individual giving, trust fundraising and our Midsummer Ball, but these are taking longer than we had planned to produce the expected returns. We will continue to review our fundraising mix for future years to ensure our investments in fundraising produce appropriate returns.

The restricted funds raised during the year included £165k for our new Transition Awards Programme. This was established to fund innovative projects to help address the cliff edge in care experienced by young adults moving from children's to adult services. We have secured £750k over 3 years to deliver this programme.

TOGETHER FOR SHORT LIVES

(A Company Limited by Guarantee)

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

Expenditure

Expenditure on our core work for the year was £1.7m. This was spent on each of the five strategic aims, as shown below:

- Support for families: £219k
- Quality of life, quality of death: £345k
- Commissioning and sustainability: £285k
- Transition: £392k
- Community engagement and volunteering: £432k

Details of what was achieved in each of these areas can be seen in section 3.1 of this report “Achievements and Performance”.

National Fundraising Scheme (NFS)

The scheme raised £1.3m during the year from its various fundraising campaigns, most of which are corporate “charity of the year” partnerships.

This meant that we were able to pay grants to member charities providing children's palliative care services across the UK totalling £690k, after the deduction of costs.

We have been delighted to have started new partnerships with Centre Parcs and Frankie & Benny's who join our family of partners supporting children's hospices across the UK.

We are hugely grateful to all of our supporters – without them we would not be able to achieve all that we do.

Reserves policy

The trustees of the charity review the reserves policy each year. The policy states that the charity will hold unrestricted funds, that are not tied up in functional fixed assets, sufficient to cover:

- A potential shortfall in income by the amounts that have been identified as “at risk”;
- Additional costs if specifically identified risks on the risk register with a high cost attached to them, do occur;
- A reduction in value of 20% of the charity's investment fund.

The policy states that the target reserves should be within 15% of the amount calculated through this method. This would enable the charity to continue its activities during a period of reduced income due to changes in fundraising success or other factors. It should also ensure that the reserves, as calculated above, are sufficient to cover the expected liabilities if the charity were to be wound up.

Following this calculation for 2016-17, the policy states that the target reserves for the charity should be between £1,099k and £1,487k. At 31st March 2017, general reserves (unrestricted reserves excluding designated reserves) totaled £1,576k (2016: £1,865k), £89k higher than the policy stipulates. We are planning for a further deficit in 2017-18 that will bring reserves in line with the target range.

The deficit made in 2016-17 was larger than planned, and we expect to make a further deficit in 2017-18. This is due to our plans to grow and diversify our income taking longer than expected as detailed above, and we will be taking action during 2017-18 to ensure that we do not continue to draw down reserves and that the charity remains sustainable in the longer term. Based on our current level of reserves and the actions that will be taken to avoid further deficits, the trustees are confident about the charity's ability to continue to operate in future periods.

As at 31st March 2017, the charity has restricted reserves of £226k. These reserves are all committed to be spent in the next financial year.

In addition to the general reserves discussed above, there is a designated fund equivalent to the value of our fixed assets of £104k.

TOGETHER FOR SHORT LIVES

(A Company Limited by Guarantee)

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

Financial effect of any significant events

There were no significant events in year that had a financial impact on the charity.

Investment policy

The organisation's investment policy is as follows:

- For working capital, in order to ensure adequate cash flow, the equivalent of at least three months' expenditure should be held in instantly accessible cash deposits.
- Any additional funds held on a temporary basis, such as money raised for members through the National Fundraising Scheme, will be invested in cash deposits over an appropriate period so as to maximise return while ensuring the money is available when needed.
- Funds held in excess of the above will be invested over the longer term with the overall aim to achieve long term capital growth. The aim is to ensure that the reserves maintain their real capital value in the long term and should at least exceed inflation (measured by Retail Prices Index (RPI)).

The investment policy also includes an ethical policy, which states that the trustees choose not to invest directly in companies with a significant interest in tobacco. As a guide, 'significant interest' may be taken to mean turnover of 10% or more of a company's total turnover.

Risk management

A risk register is reviewed twice a year by the Finance and Governance Committee and at least annually by the full board. The register identifies the major risks to which the charity is exposed together with the actions and systems in place to mitigate or reduce the exposure to those risks. The most significant risks are also included in the KPI report which goes to the Board and all three committee meetings, each quarter.

Principal risks and uncertainties

There are three risks currently on the risk register that are considered to be the most severe risks to the charity. These are defined as risks that have a retained risk rating of fifteen and above.

1. Credibility jeopardised with members if we fail to deliver the services they expect.

The charity is managing this risk by ensuring our operational plans include the delivery of services that members are used to and expect. This is monitored via the CEO's reports to the Board.

2. Failing to raise planned charitable funds

The charity is managing this risk by ensuring that for any multi-year commitments, funding is obtained from a number of funders. We also review the three-year income generation strategy annually and ensure the annual budget setting process means we are setting income targets that are achievable. We also ensure that the level of reserves is kept in line with our reserves policy so that if we were to have a period of reduced income, the charity would be able to continue its activities.

3. Duplication of activity with key partners.

The charity is managing this risk by taking a strategic approach to collaboration with our key partners.

TOGETHER FOR SHORT LIVES

(A Company Limited by Guarantee)

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

Statement of trustees' responsibilities

The trustees (who are also directors of Together for Short Lives for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company and charity law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Provision of information to auditors

Each of the persons who are trustees at the time when this Trustees' Report is approved has confirmed that:

- so far as that trustee is aware, there is no relevant audit information of which the charitable company's auditors are unaware, and
- that trustee has taken all the steps that ought to have been taken as a trustee in order to be aware of any information needed by the charitable company's auditors in connection with preparing their report and to establish that the charitable company's auditors are aware of that information.

Small Company Provisions

The directors have prepared this report in accordance with the special provisions of Statutory Instrument 2008/409 under the Companies Act 2006 relating to small companies.

This report was approved by the trustees on and signed on their behalf by:

T Moran CB, Chair

Date: 28 July 2017

TOGETHER FOR SHORT LIVES

(A Company Limited by Guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF TOGETHER FOR SHORT LIVES

We have audited the financial statements of Together for Short Lives for the year ended 31 March 2017 which comprise the Consolidated Statement of Financial Activity, the Consolidated and Charity Balance Sheets, the Consolidated Statement of Cash Flows and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charitable company's Trustees, as a body, in accordance with section 151 of the Charities Act 2011 and regulations made under section 154 of that Act, section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinion we have formed.

Respective responsibilities of Trustees and auditors

As explained more fully in the Trustees' Responsibilities Statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

We have been appointed as auditors under the Companies Act 2006 and section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under section 151 of the Charities Act 2011 and report to you in accordance with those Acts. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/auditscopeukprivate.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 31 March 2017 and of the group's net movement in funds, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 and regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006.

TOGETHER FOR SHORT LIVES

(A Company Limited by Guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF TOGETHER FOR SHORT LIVES

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the Trustees' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- The Trustees' Annual Report has been prepared in accordance with applicable legal requirements.

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report (which incorporates the strategic report and the directors' report).

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- the parent charitable company has not kept proper and adequate accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies' exemption from the requirement to prepare a Group Strategic Report.

Murtaza Jessa (Senior Statutory Auditor)

for and on behalf of
haysmacintyre
Statutory Auditors

26 Red Lion Square
London
WC1R 4AG

Date:

TOGETHER FOR SHORT LIVES

(A Company Limited by Guarantee)

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (incorporating an income and expenditure account) FOR THE YEAR ENDED 31 MARCH 2017

	Note	Unrestricted funds 2017 £	Restricted Funds excluding NFS 2017 £	Restricted Funds NFS 2017 £	Total funds 2017 £	Total funds 2016 £
INCOME FROM:						
Donations and legacies		573,538	622,077	1,064,616	2,260,231	1,911,382
Other trading activities		384,554	-	240,806	625,360	792,113
Investments		47,434	-	5	47,439	3,014
Charitable activities		36,543	-	-	36,543	31,862
Other income		31,337	-	34	31,371	9,470
TOTAL INCOME	2	<u>1,073,406</u>	<u>622,077</u>	<u>1,305,461</u>	<u>3,000,944</u>	<u>2,747,841</u>
EXPENDITURE ON:						
Raising funds		743,198	-	497,794	1,240,992	1,062,933
Charitable activities		1,314,199	414,415	690,158	2,418,772	2,023,834
TOTAL EXPENDITURE	4	<u>2,057,397</u>	<u>414,415</u>	<u>1,187,952</u>	<u>3,659,764</u>	<u>3,086,767</u>
Net income/(expenditure) before revaluation		(983,991)	207,662	117,509	(658,820)	(338,926)
Gains and losses on revaluations of investment assets		<u>199,636</u>	<u>-</u>	<u>-</u>	<u>199,636</u>	<u>(59,000)</u>
NET INCOME/(EXPENDITURE)		(784,355)	207,662	117,509	(459,184)	(397,926)
Transfers between Funds	17	<u>137,736</u>	<u>-</u>	<u>(137,736)</u>	<u>-</u>	<u>-</u>
NET MOVEMENT IN FUNDS FOR THE YEAR		(646,619)	207,662	(20,227)	(459,184)	(397,926)
Total funds at start of year		<u>2,326,377</u>	<u>18,703</u>	<u>12,028</u>	<u>2,357,108</u>	<u>2,755,034</u>
TOTAL FUNDS AT END OF YEAR		<u>1,679,758</u>	<u>226,365</u>	<u>(8,199)</u>	<u>1,897,924</u>	<u>2,357,108</u>

All activities relate to continuing operations.
The accompanying notes form part of these financial statements.

Full comparatives for the year to 31 March 2016 are shown in note 25.

TOGETHER FOR SHORT LIVES**(A Company Limited by Guarantee)****REGISTERED NUMBER: 07783702****CONSOLIDATED BALANCE SHEET
AS AT 31 MARCH 2017**

	Note	£	2017	£	£	2016	£
FIXED ASSETS							
Tangible assets	11			103,918			134,462
Investments	12			1,426,019			1,726,383
				<u>1,529,937</u>			<u>1,860,845</u>
CURRENT ASSETS							
Debtors	13	246,808			274,504		
Investments	14	11,260			10,884		
Cash at bank		529,894			554,153		
		<u>787,962</u>			<u>839,541</u>		
CREDITORS: amounts falling due within one year	15	(419,975)			(343,278)		
NET CURRENT ASSETS				<u>367,987</u>			<u>496,263</u>
NET ASSETS				<u>1,897,924</u>			<u>2,357,108</u>
CHARITY FUNDS							
Restricted funds NFS	17			(8,199)			12,028
Restricted funds excluding NFS	17			226,365			18,703
Unrestricted funds	17			1,679,758			2,326,377
TOTAL FUNDS				<u>1,897,924</u>			<u>2,357,108</u>

The financial statements were approved by the trustees on 28 July 2017 and signed on their behalf, by:

R Britton, Treasurer**T Moran CB, Chair**

The accompanying notes form part of these financial statements.

TOGETHER FOR SHORT LIVES**(A Company Limited by Guarantee)****REGISTERED NUMBER: 07783702****CHARITY BALANCE SHEET
AS AT 31 MARCH 2017**

	Note	£	2017 £	£	2016 £	£
FIXED ASSETS						
Tangible assets	11		103,918		134,462	
Investments	12		1,431,019		1,731,383	
			<u>1,534,937</u>		<u>1,865,845</u>	
CURRENT ASSETS						
Debtors	13	288,673		305,947		
Investments	14	11,260		10,884		
Cash at bank		466,738		513,634		
		<u>766,671</u>		<u>830,465</u>		
CREDITORS: amounts falling due within one year	15	(403,684)		(339,202)		
NET CURRENT ASSETS			<u>362,987</u>		<u>491,263</u>	
NET ASSETS			<u><u>1,897,924</u></u>		<u><u>2,357,108</u></u>	
CHARITY FUNDS						
Restricted funds NFS	17		(8,199)		12,028	
Restricted funds excluding NFS	17		226,365		18,703	
Unrestricted funds	17		1,679,758		2,326,377	
TOTAL FUNDS			<u><u>1,897,924</u></u>		<u><u>2,357,108</u></u>	

The financial statements were approved by the trustees on 28 July 2017 and signed on their behalf, by:

R Britton, Treasurer**T Moran CB, Chair**

The accompanying notes form part of these financial statements.

The deficit of the parent charity was £459,184 (2016: deficit of £397,926).

TOGETHER FOR SHORT LIVES

(A Company Limited by Guarantee)

GROUP STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2017

	Note	2017 £	2016 £
Cash used in operating activities	a	<u>(551,811)</u>	<u>(475,257)</u>
Cash flows from investing activities			
Interest income		1,406	3,014
Investment income		46,033	-
Purchase of tangible fixed assets		(19,511)	(123,806)
Sale of investments		500,000	-
Cash provided by (used in) investing activities		<u>527,928</u>	<u>(120,792)</u>
Increase (decrease) in cash and cash equivalents in the year		<u>(23,883)</u>	<u>(596,049)</u>
Cash and short term investments at the beginning of the year		565,037	1,161,086
TOTAL CASH AND SHORT TERM INVESTMENTS AT THE END OF THE YEAR		<u><u>541,154</u></u>	<u><u>565,037</u></u>

a. RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH INFLOW FROM OPERATING ACTIVITIES

	2017 £	2016 £
Net income / (expenditure)	(459,184)	(397,926)
Depreciation charge	50,055	39,261
Interest income	(1,406)	(3,014)
Investment income	(46,033)	-
(Loss) on investments	(199,636)	59,000
Decrease in debtors	27,696	191,593
Increase/(decrease) in creditors	76,697	(364,171)
Net cash used in operating activities	<u><u>(551,811)</u></u>	<u><u>(475,257)</u></u>

TOGETHER FOR SHORT LIVES

(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

1. ACCOUNTING POLICIES

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

1.1. Basis of preparation of the financial statements

The consolidated financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2016) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Together for Short Lives meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

1.2. Preparation of accounts on a going concern basis

The trustees consider there are no material uncertainties about the Charity's ability to continue as a going concern. The review of our financial position, reserves levels and future plans gives Trustees confidence the charity remains a going concern for the foreseeable future.

1.3. Company Status

Together for Short Lives is a company limited by guarantee, registered as a company in England and Wales (company number 7783702). The members of the company are the trustees named on page 1. In the event of the Together for Short Lives being wound up, the liability in respect of the guarantee is limited to £10 per member of Together for Short Lives.

1.4. Income

All income is recognised once the charity has entitlement to income, it is probable that income will be received and the amount of income receivable can be measured reliably.

Donations and legacies

Donations and gifts are included in full in the Statement of Financial Activities when there is entitlement, probability of receipt and the amount of income receivable can be measured reliably.

Gifts in kind

Gifts in kind represent assets donated for distribution or use by the charity. Assets given for distribution are recognised as income only when distributed. Assets given for use by the charity are recognised when receivable. Gifts in kind are valued at the amount actually realised from the disposal of the assets or at the price the charity would otherwise have paid for the assets.

Grants

Grants are recognised in full in the Statement of Financial Activities in the year in which the charity has entitlement to the income, the amount of income receivable can be measured reliably and there is probability of receipt.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

1. ACCOUNTING POLICIES (continued)

Income from charitable activities

Income from charitable activities is recognised as earned as the related services are provided. Income from other trading activities is recognised as earned as the related goods are provided.

Investment income

Investment income is recognised on a receivable basis once the amounts can be measured reliably.

1.5. Expenditure

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds
- Expenditure on charitable activities

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Expenditure is allocated to the particular activity where the cost relates directly to that activity. However, the cost of overall direction and administration of each activity, comprising the salary and overhead costs of the central function, is apportioned based on staff time attributable to each activity.

1.6. Allocation of costs

Staff costs are allocated between direct charitable expenditure and support costs based on the time spent on these activities. Other costs are allocated directly to the relevant heading.

1.7. Operating leases

Rental charges are charged on a straight line basis over the life of the lease.

1.8. Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the company and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

1. ACCOUNTING POLICIES (continued)

1.6. Employee benefits

Short term benefits

Short term benefits including holiday pay are recognised as an expense in the period in which the service is received.

Employee termination benefits

Termination benefits are accounted for on an accruals basis and in line with FRS 102.

Pension scheme

Together for Short Lives operates a defined contribution pension scheme for the benefit of its employees. The assets of the scheme are held independently from those of the Charity in an independently administered fund. The pensions costs charged in the financial statements represent the contributions payable during the year.

1.7. Basis of consolidation

The financial statements consolidate the accounts of Together for Short Lives and its subsidiary undertaking Together for Short Lives (Trading) Ltd. The company has taken advantage of the exemption contained within 408 of the Companies Act 2006 not to present its own Income and Expenditure Account.

1.8. Investments

Investments are stated at market value at the balance sheet date. The Statement of Financial Activities includes the net gains and losses arising on revaluations and disposals throughout the year.

Investments in subsidiaries are valued at cost less provision for impairment.

Monies held in deposit accounts are classified as investments within current assets.

1.9. Tangible fixed Assets and depreciation

Fixed assets are initially recorded at cost. Expenditure on fixed assets costing £500 or less is written off as incurred.

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Leasehold improvements	-	Straight line over the period of the lease
Fixtures and fittings	-	25% straight line
Office equipment	-	33.3% straight line

1.10. Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

TOGETHER FOR SHORT LIVES

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

1. ACCOUNTING POLICIES (continued)

1.11. Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

1.12. Critical accounting judgements and key sources of estimation uncertainty

In the application of the charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The Trustees do not consider there are any critical judgements or sources of estimation uncertainty requiring disclosure beyond the accounting policies listed above.

TOGETHER FOR SHORT LIVES

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

2. ANALYSIS OF INCOME

	Unrestricted funds 2017 £	Restricted Funds excluding NFS 2017 £	Restricted Funds NFS 2017 £	Total funds 2017 £	Total funds 2016 £
Donations and legacies					
Donations	389,716	-	1,064,616	1,454,332	753,957
Legacies	9,162	-	-	9,162	114,091
Grants	174,661	622,077	-	796,738	1,043,334
	<u>573,539</u>	<u>622,077</u>	<u>1,064,616</u>	<u>2,260,232</u>	<u>1,911,382</u>
Other trading activities					
Licensing	46,968	-	-	46,968	120,384
Fundraising events	67,700	-	240,806	308,506	243,317
Midsummer ball	269,886	-	-	269,886	365,718
Conferences	-	-	-	-	62,694
	<u>384,554</u>	<u>-</u>	<u>240,806</u>	<u>625,360</u>	<u>792,113</u>
Investments					
Bank interest	1,401	-	5	1,406	3,014
Investment income	46,033	-	-	46,033	-
	<u>47,434</u>	<u>-</u>	<u>5</u>	<u>47,439</u>	<u>3,014</u>
Charitable activities – membership fees	36,543	-	-	36,543	31,862
Other income	31,337	-	34	31,371	9,470
Total income	<u><u>1,073,406</u></u>	<u><u>622,077</u></u>	<u><u>1,305,461</u></u>	<u><u>3,000,944</u></u>	<u><u>2,747,841</u></u>

TOGETHER FOR SHORT LIVES

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

3. NET INCOME FROM TRADING ACTIVITIES OF SUBSIDIARY

Together for Short Lives owns 100% of the called up share capital of Together for Short Lives (Trading) Limited, a trading company registered in England and Wales, company number 06434214. A summary of the trading results of Together for Short Lives (Trading) Limited for the year ended 31 March 2017 is shown below. All taxable profits have been transferred to the Charity.

	2017	2016
	£	£
Turnover	47,225	117,646
Administrative expenses	(10,057)	(10,016)
Profit after tax	37,168	107,630
Payment under gift aid	(37,168)	(107,630)
Retained profit carried forward	-	-

At 31 March 2017 the total of share capital and reserves for the company was £5,000 (2016: £5,000). Net assets were £63,157 (2016: £62,974) and net liabilities were £58,156 (2016: £57,974).

4. ANALYSIS OF EXPENDITURE

	Direct costs		Support	Total	Total
	Grants	Other costs	costs	Total	Total
	2017	2017	2017	2017	2016
	£	£	£	£	£
Raising funds					
Fundraising - other	-	1,017,756	223,236	1,240,992	1,062,933
Charitable Activities					
Support for Families	-	175,415	43,523	218,938	191,599
Quality of life, Quality of death	-	266,479	78,698	345,177	585,584
Commissioning & Sustainability	-	216,801	68,166	284,967	281,340
Transition		311,749	80,371	392,120	472,746
Community Engagement & Volunteering	-	360,439	71,332	431,771	172,157
Grants payable - National Fundraising Scheme	690,158	-	-	690,158	242,500
Grants payable (Non NFS – income from X Factor single)	55,641	-	-	55,641	77,908
Charitable activities	745,799	1,330,883	342,090	2,418,772	2,023,834
	745,799	2,348,639	565,326	3,659,764	3,086,767

TOGETHER FOR SHORT LIVES

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

5. ANALYSIS OF SUPPORT COSTS

	Total 2017 £	Total 2016 £
Staff costs	297,226	272,437
Depreciation	50,055	39,146
Governance costs	55,622	59,008
Other administrative costs	162,423	186,742
	<u>565,326</u>	<u>557,333</u>

6. GRANTS TO INSTITUTIONS

	Unrestricted Funds 2017 £	Restricted Funds excluding NFS 2017 £	Restricted Funds NFS 2017 £	Total Funds 2017 £	Total Funds 2016 £
National Fundraising Scheme (NFS)	-	-	690,158	690,158	242,500
Grants payable (non NFS – income from X Factor single)	55,641	-	-	55,641	77,908
	<u>55,641</u>	<u>-</u>	<u>690,158</u>	<u>745,799</u>	<u>320,408</u>

Grants payable under the National Fundraising Scheme are made to member charities providing children's palliative care services across the UK in line with donor wishes.

Other grants payable (non-NFS) are for distributions made to our voluntary sector member organisations, of the income received through the X Factor partnership.

7. GOVERNANCE COSTS

	Total funds 2017 £	Total funds 2016 £
Auditors' remuneration	16,793	10,075
Meeting costs	2,550	8,651
Trustees travel reimbursed	7,803	11,896
Wages and salaries	24,236	24,158
Employers NI	2,666	2,416
Pension costs	1,574	1,812
	<u>55,622</u>	<u>59,008</u>

TOGETHER FOR SHORT LIVES

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

8. NET INCOME/(EXPENDITURE)	2017 £	2016 £
This is stated after charging:		
Depreciation of tangible fixed assets:	50,055	39,261
Auditors' remuneration	16,793	10,075
Operating lease payments	61,681	39,796
	<u> </u>	<u> </u>
During the year, no trustees received any remuneration (2016 - no trustees).		
During the year, no trustees received any benefits in kind (2016 – no trustees).		
During the year, 15 trustees received reimbursement of expenses amounting to £8,020 for travel, accommodation and subsistence (2016: £11,896).		
9. AUDITORS' REMUNERATION	2017 £	2016 £
Fees payable to the charity's auditor for the audit of the charity's annual accounts	8,150	8,250
Fees payable to the charity's auditor in respect of:		
Together for Short Lives (Trading) Ltd	2,150	2,100
Non audit services	2,875	3,150
	<u> </u>	<u> </u>

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

10. STAFF COSTS	2017 £	2016 £
Staff costs were as follows:		
Wages and salaries	1,457,901	1,195,288
Social security costs	138,001	119,306
Other pension costs	79,145	131,046
	<u>1,675,047</u>	<u>1,445,640</u>

The average monthly number of employees during the year was as follows:

No.	No.
42	37
<u>42</u>	<u>37</u>

The number of higher paid employees was:

In the band £60,001 - £70,000	1	1
In the band £70,001 - £80,000	1	-
In the band £80,001 - £90,000	3	1
	<u>5</u>	<u>2</u>

Together for Short Lives contributes to a scheme with the Pensions Trust which is a defined contribution scheme. £25,186 (2016: £10,303) was contributed for the 5 higher paid employees in the year.

The increase in the number of higher paid employees, and the amounts contributed to their pensions, is due to two posts having been vacant for part of the previous year.

Key management remuneration

The total employee benefits of the key management personnel of the Group were £412,655 (2016: £372,694).

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

11. TANGIBLE FIXED ASSETS

Group and Charity	Leasehold property improvements £	Fixtures and fittings £	Office equipment £	Total £
Cost				
At 1 April 2016	72,776	19,609	126,344	218,729
Additions	12,283	-	7,228	19,511
Disposals	-	-	-	-
At 31 March 2017	85,059	19,609	133,572	238,240
Depreciation				
At 1 April 2016	4,505	2,703	77,059	84,267
Charge for the year	15,972	4,628	29,455	50,055
On disposals	-	-	-	-
At 31 March 2017	20,477	7,331	106,514	134,322
Net book value				
At 31 March 2017	64,582	12,278	27,058	103,918
At 31 March 2016	68,271	16,906	49,285	134,462

12. FIXED ASSET INVESTMENTS

	Listed securities £
Group	
Market value	
At 1 April 2016	1,726,383
Disposals	(500,000)
Revaluations	199,636
At 31 March 2017	1,426,019
Group investments at market value comprise:	
	2017 £
Listed investments	1,426,019
	2016 £
	1,726,383

All the fixed asset investments are held in the UK

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

12. FIXED ASSET INVESTMENTS (continued)

Charity	Listed securities £	Investment in subsidiary £	Total £
Market value			
At 1 April 2016	1,726,383	5,000	1,731,383
Disposals	(500,000)	-	(500,000)
Revaluations	199,636	-	199,636
At 31 March 2017	<u>1,426,019</u>	<u>5,000</u>	<u>1,431,019</u>

All the fixed asset investments are held in the UK.

13. DEBTORS

	Group		Charity	
	2017 £	2016 £	2017 £	2016 £
Trade debtors	37,804	3,823	37,804	3,823
Amounts owed by group undertakings	-	-	41,865	53,898
Other debtors	2,012	24,721	2,012	2,266
Prepayments and accrued income	206,992	245,960	206,992	245,960
	<u>246,808</u>	<u>274,504</u>	<u>288,673</u>	<u>305,947</u>

14. CURRENT ASSET INVESTMENTS

	Group and Charity		Charity	
	2017 £	2016 £	2017 £	2016 £
Balances held on deposit accounts	<u>11,260</u>	<u>10,884</u>	<u>11,260</u>	<u>10,884</u>

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

15. CREDITORS: amounts falling due within one year	Group		Charity	
	2017 £	2016 £	2017 £	2016 £
Trade creditors	74,626	77,925	74,626	77,925
Other taxation and social security	47,473	41,753	47,473	39,502
VAT creditor	24,246	-	11,105	-
Other creditors	15,896	22,164	15,896	22,164
Accruals and deferred income	257,734	201,436	254,584	199,611
	<u>419,975</u>	<u>343,278</u>	<u>403,684</u>	<u>339,202</u>
16. ANALYSIS OF DEFERRED INCOME	Group		Charity	
	2017 £	2016 £	2017 £	2016 £
Deferred income at 1 April	-	61,486	-	61,486
Released to income in the year	-	(61,486)	-	(61,486)
Deferred in the year	<u>77,586</u>	<u>-</u>	<u>77,586</u>	<u>-</u>
Deferred income at 31 March	<u>77,586</u>	<u>-</u>	<u>77,586</u>	<u>-</u>

TOGETHER FOR SHORT LIVES

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

17. STATEMENT OF FUNDS

	Brought Forward £	Income £	Expenditure £	Transfers in/(out) £	Gains/ (Losses) £	Carried Forward £
Designated funds						
Fixed asset fund	134,462	-	(50,055)	19,511	-	103,918
Investment revaluation fund	326,383	-	-	(326,383)	-	-
	<u>460,845</u>	<u>-</u>	<u>(50,055)</u>	<u>306,872</u>	<u>-</u>	<u>103,918</u>
General funds						
General Funds	1,865,532	1,068,046	(2,001,982)	(444,608)	199,636	1,575,840
Total Unrestricted funds	<u>2,326,377</u>	<u>1,068,046</u>	<u>(2,052,037)</u>	<u>137,736</u>	<u>199,636</u>	<u>1,679,758</u>
Restricted funds: National Fundraising Scheme						
Restricted NFS	12,028	1,305,461	(1,187,952)	(137,736)	-	(8,199)
Other restricted funds						
<i>Department of Health grants:</i>						
Networks & commissioning	2,500	-	(2,500)	-	-	-
NHS England	-	9,999	(9,999)	-	-	-
Transition taskforce	21,200	86,707	(68,800)	-	-	39,107
Transition Awards Programme	-	165,000	20,327	-	-	144,673
Family Support Volunteering Project	-	244,422	(244,422)	-	-	-
Family information and support	-	60,952	(60,952)	-	-	-
NICE focus groups	(4,997)	4,997	-	-	-	-
John Ellerman – Website project	-	50,000	(7,415)	-	-	42,585
	<u>18,704</u>	<u>622,077</u>	<u>(414,415)</u>	<u>-</u>	<u>-</u>	<u>226,365</u>

Purpose of designated funds

The Fixed Asset fund represents reserves that relate to fixed assets and therefore are not available to cover the ongoing costs of the Charity, the balance is equal to the net book value in the accounts of fixed assets held by the charity.

Investment revaluation fund

Unrealised gains and losses on investments were transferred to this fund. This fund has reallocated to unrestricted general funds in the year.

Purpose of Restricted Funds

Restricted NFS

The net deficit of £8,199 made in NFS in March will be carried forward to be covered by NFS income in April 17, with the next distribution being made in March 2018.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

17. STATEMENT OF FUNDS (continued)

Purpose of Restricted Funds

Networks & Commissioning

This was the last part of a 3-year grant from the Department of Health to support the strategic development of children's palliative care networks for better health and care outcomes through improved commissioning.

NHS England

This grant from NHS England was to support the implementation of the NICE guidelines on the end of life care for infants, children and young people.

Transition Taskforce

We had a number of funders support our Transition work this year, funding various elements such as the Regional Action Groups and supporting our Transition masterclasses.

Transition Awards Programme

The Transition Awards Programme was established to fund innovative projects to help address the cliff edge in care experienced by young adults moving from children's to adult services. It has been jointly funded by the Maria Marina Foundation and the Sam and Bella Sebba Charitable Trust.

Family Support Volunteering Project

The Family Support Volunteering Project is jointly funded by the True Colours Trust and the Royal Foundation. The project is taking place across three pilot sites in Bristol, London and Warwickshire, recruiting volunteers to match with families of children with life-limiting conditions to help provide support.

Family Information and Support

We also received generous support for our Family Information and Support work this year from a number of funders supporting our helpline, Advocacy service and information and resources that we provide for families.

NICE focus groups

This project funded by the National Institute for Health and Care Excellence in partnership with the Royal College of Obstetricians and Gynaecologists was to carry out focus groups with young people into issues around death and dying, to inform the NICE guidelines on end of life care. The fund was in deficit at the start of the year due to most of the work having been carried out during 2015-16, but some of the income was received in 2016-17.

Website project

The John Ellerman Foundation has provided funding for us to develop a new website. This will mostly be spent in 2017-18 and should enable us to support many more people with a site that is mobile friendly.

Fund Transfers

The transfers from the general fund to the Fixed Asset Designated fund, was required to maintain the balance in the Fixed Asset Fund equal to the net book value of fixed assets in the balance sheet.

The transfer from the National Fundraising Scheme (NFS) Fund to the General Fund represents the share of NFS net income that will go towards the core work of the charity. The proportion of NFS income that is used for our core work varies among the different corporate partners, but is usually 15% of the total net income raised.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

18. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds 2017 £	Restricted Funds excluding NFS 2017 £	Restricted Funds NFS 2017 £	Total funds 2017 £	Total funds 2016 £
Tangible fixed assets	103,918	-	-	103,918	134,462
Fixed asset investments	1,426,019	-	-	1,426,019	1,726,383
Current assets	569,796	226,365	(8,199)	787,962	839,541
Creditors due within one year	(419,975)	-	-	(419,975)	(343,278)
	<u>1,679,758</u>	<u>226,365</u>	<u>(8,199)</u>	<u>1,897,924</u>	<u>2,357,108</u>

19. PENSION COMMITMENTS

Employers' pension contributions paid in the year ended 31 March 2017 were £79,146 (2016: £131,048). Amounts shown in other creditors at the balance sheet date in respect of pension contributions outstanding were £15,317 (2016: £14,307).

20. OPERATING LEASE COMMITMENTS

At 31 March 2017 the group had annual commitments under non-cancellable operating leases as follows:

	Land and buildings		Equipment	
	2017 £	2016 £	2017 £	2016 £
Group and charity				
Within 1 year	60,621	40,414	1,060	1,060
Between 2 and 5 years	191,967	212,174	4,240	4,240
Greater than 5 years	-	-	1,325	1,325
	<u>252,588</u>	<u>252,588</u>	<u>6,625</u>	<u>6,625</u>

At 31 March 2017 the group was entitled to receive the following income under non-cancellable operating leases:

	2017 £	2016 £
Group and Charity		
Within 1 year	21,000	-
Between 2 and years	10,500	-
	<u>31,500</u>	<u>-</u>

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

21. RELATED PARTY TRANSACTIONS

Several trustees of Together for Short Lives are also either trustees or employees of member charities. Some of these charity members benefit from grants under the National Fundraising Scheme (NFS), but the trustees do not benefit personally. Trustees set the rules of the scheme which determine how the money raised is shared among members, but they are not involved in specific decisions about how NFS money is distributed.

During the year the charity charged its trading subsidiary, Together for Short Lives Trading Limited, £4,697 (2016: £7,335) for management and licensing costs.

Total donations received from Trustees in the year were £50 (2016: £1,385).

22. COMPARATIVE CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds 2016 £	Restricted Funds excluding NFS 2016 £	Restricted Funds NFS 2016 £	Total funds 2016 £	Total funds 2015 £
INCOME FROM:					
Donations and legacies	817,175	603,363	490,844	1,911,382	3,518,181
Other trading activities	622,029	-	170,084	792,113	212,987
Investments	3,014	-	-	3,014	3,775
Charitable activities	31,862	-	-	31,862	32,168
Other income	9,470	-	-	9,470	56,787
TOTAL INCOME	1,483,550	603,363	660,928	2,747,841	3,823,898
EXPENDITURE ON:					
Raising funds	646,750	-	416,183	1,062,933	711,432
Charitable activities	1,183,184	598,150	242,500	2,023,834	3,159,421
TOTAL EXPENDITURE	1,829,934	598,150	658,683	3,086,767	3,870,853
Net income/(expenditure) before revaluation	(346,384)	5,213	2,245	(338,926)	(46,955)
Gains and losses on revaluations of investment assets	(59,000)	-	-	(59,000)	198,373
NET INCOME/(EXPENDITURE)	(405,384)	5,213	2,245	(397,926)	151,418
Transfers between Funds	71,256	-	(71,256)	-	-
NET MOVEMENT IN FUNDS FOR THE YEAR	(334,128)	5,213	(69,011)	(397,926)	151,418
Total funds at start of year	2,660,515	13,490	81,039	2,755,034	2,603,616
TOTAL FUNDS AT END OF YEAR	2,326,377	18,703	12,028	2,357,108	2,755,034